DIVISION: Division of the VP Academic and Provost

Increase level of customized service and support to Faculties and students

UNIT: Student Success Centre

PLAN ID: 1324

3. From Access to Success

Action/Strategy:	Measures/Metrics/Milestones:
Cluster Career, Advising and Learning Skills for an integrated approach to supporting Faculties and students.	Needs assessment conducted for each Faculty on Career, Advising and Learning Skills Faculties report greater effectiveness and quality working with Student Success Team (survey) Student Success Team reports increased collaboration, clarity and impact within team (survey)
Implement new Career Centre strategy including consultation model and greater integration with curriculum.	See "Needs assessment" above Pilot joint Career/Alumni hire for AMPD (2 year contract) Envision YU (AIF Project) meets all milestones
Reposition and expand "ACMAPS" to "Retention" to be responsive to populations identified as at- risk.	Target: three new retention-focused initiatives undertaken based on OIPA data on populations at risk (Mature; Part-Time; UNMA)
Seek to sustain the accessibility and inclusion elements of Ready, Set, YU beyond the OPAIP grant.	Ready, Set, YU sustained and scaled beyond OPAIP grant Explore expansion to Faculty of Science and AMPD Participants in Ready, Set, YU achieve equal persistence rates to their comparators
Increase the capacity, capability, and scope of SAVY (the Student Virtual Assistant)	SAVY launches in French, Schulich and Osgoode; "Reminders" are live by Winter 2021 Hire Program Manager, Student Success Initiatives Targets for SAVY usage rates, accuracy/quality and additional outcomes and impacts: TBD

Develop full student life-cycle supports and community building for Black students, for Fall 2021 and onward

Action/Strategy:	Measures/Metrics/Milestones:
Partner with Recruitment, Admissions, Student Engagement and Student Financial Services to develop plan and program	Specialized programming committed in 2020/2021 recruitment Increase in Black student admits
Secure resources and leverage Ready, Set, YU! infrastructure	Extend



YORK

Integrated Resource Plan 2020-2021

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PLAN ID: 1324

Promote and prepare programming for Fall 2021 intake

Programming project-managed on track for Fall 2021 delivery

Expand and systematize Early Alert, leveraging the Civitas: Inspire persistence predictors

Action/Strategy:	Measures/Metrics/Milestones:
Establish pan-university governance for persistence predictors / early alert	Plan socialized with Deans and Assoc. Deans Pan-university commitment to consistent use of Persistence Predictors Increase in engagement/persistence (for discussion)
Influence and train Advising teams for implementation.	Advisors trained Persistence pilots are implemented in all Faculties

Acquire and facilitate the effective use of data, especially for underrepresented groups

Action/Strategy:	Measures/Metrics/Milestones:
Lead our Divisional response to NSSE and facilitate Faculty discussions regarding NSSE results; lead resulting action planning, implementation, etc.	Consultations conducted with each Faculty based on their NSSE data Division of Students and each Faculty identify actions/initiatives with commitment to implement.
Conduct student consultations for the Student Census to ensure representative input and feedback.	Student consultation feedback incorporated into Student Census (to be conducted Aug 2021)

4. Advancing Global Engagement

Increase level of customized service and support to Faculties and students	
Action/Strategy:	Measures/Metrics/Milestones:
Implement new Career Centre strategy including dedicated Career Support for International Students (as well as Students with Disabilities, First Generation students, and more)	Surveyed students report increased satisfaction in tailored/focused supports and services Surveyed students report feeling more "career ready"
Grow and develop Employer and Alumni Engagement within the Career Education and Development portfolio.	Associate Director Employer and Campus Engagement is hired and new programming is initiated

YORK

Integrated Resource Plan 2020-2021

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UNIT: Student Success Centre

PLAN ID: 1324

6. Living Well Together

Action/Strategy: Develop and launch Fall planning content	<u>Measures/Metrics/Milestones:</u> Navigate York / Fall Welcome is launched	
Continue to lead Pan-University working group toward pan-university collaboration and further planning throughout year	Pan-University working group meets several times in Fall and Winter for ongoing planning (plus sub-committee work)	
Increase Team awareness and understanding of racism and take action to mitigate unconscious bias		
Action/Strategy:	Measures/Metrics/Milestones:	
Team and individual training/development; speakers	Minimum two team development events All individual team members have their own related specific goal on their PDPs and complete them	

Ensure diversity in all hiring committees	Target: 100% achievement of goals for diverse hiring committees
When posting externally, seek to post where Black candidates and candidates of other oppressed groups will be most prevalent	Target: 100% achievement of goals for external postings
Provide additional resources and supports for Black, Indigenous and LGBTQ2S+ students (e.g., Career Centre resources)	Increased student resources based on student input; students report satisfaction (survey)
Develop employer and/or alumni programming for Black, Indigenous and LGBTQ2S+ students.	New employer/alumni programming based on student input and best practice; students report satisfaction (survey)

Service Excellence: Improve collaboration across and within teams

Action/Strategy:

Measures/Metrics/Milestones:

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DIVISION: Division of the VP Academic and Provost

UNIT: Student Success Centre

YORK

PLAN ID: 1324

Initiate consultation model with Faculties to maximize input, feedback, partnership, and collaboration

Through survey: Faculties report: Greater effectiveness and quality working with Student Success Team Positive impact on students

Actively cluster Career, Advising and Learning Skills to bolster integration and collaboration

Student Success Team reports: Increased collaboration, clarity and impact within team