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### 1. 21st Century Learning

### Solidify Counsel Office to effectively reflect all institutional priorities

Action/Strategy:	Measures/Metrics/Milestones:
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Completion of the reorganization of office complement to reflect institutional priorities

New legal counsel hired

#### Provide support services for flexible delivery options for credentials; increase in virtual learning and in-person learning

Action/Strategy:	Measures/Metrics/Milestones:
Copyright support for virtual learning	Copyright support provided to all faculty members/courses as required
IT legal support for virtual learning; also supports Priority 6	IT legal support provided as required; internal clients satisfied
Support for all construction, renovation and development including Markham Campus, SCS, Economics, Art Gallery, enhanced HA Commons, shovel ready projects and many others; also applies to Priority 6	Leadership and legal support provided for all projects on a timely basis; client groups satisfied with service
Uphold student, faculty and public (including international) confidence in our credentials and our ability to deliver them, by taking enforcement steps against external companies that infringe our mark and make damaging claims of affiliation with York, and by fostering faculty members' understanding of their rights in copyright course material made accessible through virtual learning	Regular review of external companies that have been brought to our attention, and dispatch of cease and desist letters  Regular engagement with Associate Dean(s) responsible for handling complex academic honesty proceedings against students arising from virtual learning and remote-proctoring of exams

## **Procurement and implementation of Student Systems Renewal Project**

## Action/Strategy: Measures/Metrics/Milestones:

Intense involvement for all manner of legal counsel, support and advice, for example, drafting a myriad of legal documents, leading reviews and others

Regular engagement with SSRP oversight committee to track milestones

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On-demand advice and direction on numerous procurement issues and processes including novel/unique procurement process for SSRP

Advice and direction provided

### Provide support for increased experiential learning (Experiential learning for every student)

## Action/Strategy:

Develop enhanced processing of substantial volume of Placement Agreements within Office, emphasizing efficiency and effectiveness

#### Measures/Metrics/Milestones:

Revised standard documents completed, new process for efficiency implemented

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Foster a community of support with faculties and Provost's Office to address anticipated substantially increased volume of experiential learning

Community of support fostered; increased volume addressed

#### Support the development and implementation of a human resources and labour relations strategy to attract and retain key talent

#### **Action/Strategy:**

Advise on labour and employment legal, policy and collective agreement interpretation

#### **Measures/Metrics/Milestones:**

Support provided to VPEPC for human resources and labour relations strategy

## Provide support services for academic and non-academic staff related to the University's obligations under privacy legislation

#### Action/Strategy:

Support for all related enquiries related to privacy, access to information and records management

### **Measures/Metrics/Milestones:**

Support provided on a timely basis; client units satisfied

## 2. Knowledge for the Future

#### Provide support for implementation of Strategic Research Plan 2018-23

#### **Action/Strategy:**

Support the growth of Innovation York by continuing and increasing the capacity to provide service to deliver on enhanced/increased commercialization and entrepreneurship e.g. patents, IP transfers, grant and funding agreements

## **Measures/Metrics/Milestones:**

Growth of Innovation York and increased service capacity delivered; Innovation York satisfied

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### **Advance Access Copyright Litigation**

#### Action/Strategy:

Develop team of excellence to address all aspects of copyright litigation at the Supreme Court of Canada; lead this initiative for educational institutions within Canada; liaise with and lead promotional work through UC and individual universities across Canada; develop advisory group of GC's across Canada to enhance engagement and support by them and their Presidents of York's work on behalf of the sector; leverage position as President of Canadian Association of University Solicitors to further enhance support by other institutions

Provide legal and copyright advice with respect to the current and future effects on copyright practices and awareness in the various constituencies within York

### Measures/Metrics/Milestones:

Secure and lead "A" team for written and oral advocacy before the SCC. Present before various university GC's, in groups and individually, to enhance awareness of importance of litigation to all and assist all GC's to brief their Presidents; liaise with and prepare President to address UC. Funding assistance secured.

Education and

awareness provided to various York constituencies

#### Support the implementation of the Open Access Policy

#### Action/Strategy:

Advising on faculty agreements with publishers and support to increase reliance on Open Access resources in online teaching and learning

#### **Measures/Metrics/Milestones:**

Advice and support provided on a timely basis

#### 3. From Access to Success

### Support to all client units to provide services etc. to students of all backgrounds and circumstances

#### Action/Strategy:

Legal and Accessibility Office support all areas of University including CHREI to serve Black, Anti-Black racism initiatives e.g. Special Project under Human Rights Code for students identifying as Black, Indigenous, racialized, new Canadians and those of diverse sexualities and abilities, among others; also supports Priority 6 (re Accessibility, Cromwell/IWG report implementation

#### **Measures/Metrics/Milestones:**

Consolidated York Human Rights Code

Completion of all advice and counsel to VPS re Student Census

Completion of work on Registrarial guidelines for use of preferred names on degree parchment and possibly transcript

Review of the Special Programs that were adopted in Advancement in or about 2016

Positive resolutions obtained in HRTO applications from students

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## **Support Student Success**

Action/Strategy:	Measures/Metrics/Milestones:
Provide leadership and guidance on complex student accommodation files	Advice and counsel provided and leadership on these aspects positively viewed by internal clients
Provide proactive outreach and education to people in the field e.g. chairs and directors	Four proactive sessions held
Provide advice on copyright issues related to theses and dissertations	Provide necessary advise on a timely basis
Provide advice on copyright and online teaching and learning	Advice provided on a timely basis

## 4. Advancing Global Engagement

## Provide support, advice and leadership to VPRI and other units to Implement Internationalization and Global Engagement Strategy

Action/Strategy:	<u>Measures/Metrics/Milestones:</u>
Legal, IP and related input to international research projects	Successful implementation of strategy and internal clients satisfied with leadership and support provided
Provide robust support to international activities including Costa Rica, India campuses and international partnerships, recruitment efforts as well as to Alumni Office re international pursuits	Robust support provided and client satisfied

## Leadership and Support on Global Recruitment efforts re immigration matters/CA provisions

Action/Strategy:	Measures/Metrics/Milestones:
Provide leadership and advice and counsel on immigration policy and collective agreement provisions relating to international recruitment	Support provided and global efforts successful

## 5. Working in Partnership

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## **Support to Lands for Learning initiative**

Action/Strategy: Measures/Metrics/Milestones:

Legal advice where necessary on structures, partnership and other agreements and vehicles to achieve objectives

Timely and effective legal advice, counsel and leadership on legal aspects provided

Support to implement social procurement policy

Support Social Procurement and other acquisition methods aimed at diversifying our supplier base and increasing access to opportunities in vulnerable and underrepresented communities (including Jane-Finch

Action/Strategy: Measures/Metrics/Milestones:

Legal advice and counsel on procurement activities

Legal advice provided on a timely basis; client satisfied

Provides sole-sourcing opportunities for minority-owned businesses

Legal advise provided on a timely basis; client satisfied

Support to the university in developing partners in Vaughan re interdisciplinary health precinct

Action/Strategy: Measures/Metrics/Milestones:

Legal support for MOU's, other documents and advice as needed

Legal counsel and advice provided

6. Living Well Together

Participate as member of Implementation Group to implement Cromwell/IWG recommendations; legal advise and counsel on all aspects

Action/Strategy: Measures/Metrics/Milestones:

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Review, draft, revise and advise on numerous policies, procedures and guidelines e.g. Pres. Reg. 4; Guidelines for student organizations; Student Referenda regulation and procedures re levies;

student conduct

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New or revised:

Code of Student Rights and Responsibilities

Presidential Regulation 4 for student governments and other student organizations

Guidelines on student club recognition

Guidelines on student levy referenda

Other policies, regulations, guidelines, etc. as determined

#### Implementation of Free Speech recommendation; and reporting on Free Speech

# Action/Strategy:

Prepare document re parameters of Free Speech on campus; engage in consultations and related activities

Research, inquiries and drafting of Free Speech annual report and other documents

#### **Measures/Metrics/Milestones:**

Document prepared, consultations and activities actioned

Research, inquiries, report and ancillary documents complete and filed within deadline

### Negotiations for renewal collective agreements with CUPE 3903 Units 1, 2 and 3

## Action/Strategy:

Participate in leadership of development of negotiation strategy and proposal documentation; serve as co-chief spokesperson

## Measures/Metrics/Milestones:

Collective Agreement negotiated

Provide effective, timely and comprehensive legal advice and counsel, both by in-house counsel and by managing external legal counsel

Legal advice and counsel effectively provided

Lead advice and strategy moving forward regarding Federal Court of Appeal decision in Student Code appeal matter

Advice and strategy provided

## Support Mental Health and Well-being strategies

#### **Action/Strategy:**

## **Measures/Metrics/Milestones:**

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Crisis response, advising on internal administrative tribunals and Student Code of Rights &

Responsibilities

Crisis response and advice provided

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Support York's responsibility to protect privacy and our commitment to the fair information practices of openness and accountability

Action/Strategy: Measures/Metrics/Milestones:

Advising on privacy, access to information and records management Advice provided; client satisfied

Lead the technology requirements of the Office of the Counsel

Action/Strategy: Measures/Metrics/Milestones:

Equip all staff with laptops and/or cellular devices

Each employee of the Office of the Counsel has been issued with a laptop and/or cellular device and necessary support

provided

Make accommodations for the anticipated growth of the Office complement by completing the 10th Floor Kaneff Tower renovations

Action/Strategy: Measures/Metrics/Milestones:

Finalize floor plan and Cost Estimate and submit approval Floor plans are reviewed and project is approved and submitted to proceed

Develop project timeline is finalized and approved

Oversee the completion of renovations

Renovation project is finished resulting in an additional office and counsel satisfied

7. Answering the Call

Reduce the Office of the Counsel's ecological foot print

Action/Strategy: Measures/Metrics/Milestones:

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Continue and enhance journey to the "paperless office" further reducing the Office's use of paper

Legal Files successfully implemented and all users fully on board

